

[REDACTED] s22 irrelevant material

[REDACTED] s22 irrelevant material

From:

Sent: Tuesday, 21 July 2009 12:05 PM

To:

[REDACTED] s22 irrelevant material

Cc:

[REDACTED] Exempt s47C

Subject: FW: Costings [REDACTED]

Attachments: Costing - [REDACTED]
[REDACTED] XLS

[REDACTED] Exempt s47C

s22
irrelevant
material

s22
irrelevant
material

[REDACTED] has prepared a couple of costings which are aimed at achieving the level of offsets required. Please see attached.

[REDACTED] We froze the HIFA for three years in the last Budget.

[REDACTED] Exempt s47C

Exempt s47C

[REDACTED]

Could you please progress these by putting them in the costings template, in readiness for the inevitable request that will come at short notice?

s22 irrelevant
material

[REDACTED] will be the main contact for these costings.

Also, we are being asked to consider our longer menu of savings options, for the coming Budget. I think a good place to start would be a master list of all the savings options that have been costed since January this year. If you already have a list of this sort for families savings options we would be grateful for a copy. If not, we will prepare one and run it past you.

Thanks

[REDACTED] s22 irrelevant material

[REDACTED] s22 irrelevant material

From:

Sent: Tuesday, 21 July 2009 11:37 AM

To:

Subject: Costings - [REDACTED] [SEC=UNCLASSIFIED]

[REDACTED] Exempt s47C

Hi

[REDACTED] s22 irrelevant material

[REDACTED] s22 irrelevant material

FOLIO 000002 Page 2 of 2

I've attached costings [REDACTED]

Cheers,

Exempt s47C

[REDACTED] s22 irrelevant material

From:

[REDACTED] s22 irrelevant material

Assistant Director - Policy, Family Policy Development Branch

Phone:

[REDACTED] s22 irrelevant material

Official record; File reference: 2006/xxxx [Note: file held by Family Payments And Policy Branch]

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[REDACTED] s22 irrelevant material

[REDACTED]
s22 irrelevant material

[REDACTED]
s22 irrelevant material

From: [REDACTED] s22 irrelevant material
Sent: Tuesday, 28 July 2009 10:22 AM
To: [REDACTED]
Subject: FW: Summary of Offsetting Costings with pros and cons [SEC=IN-CONFIDENCE]

With some pros and cons included as originally requested.

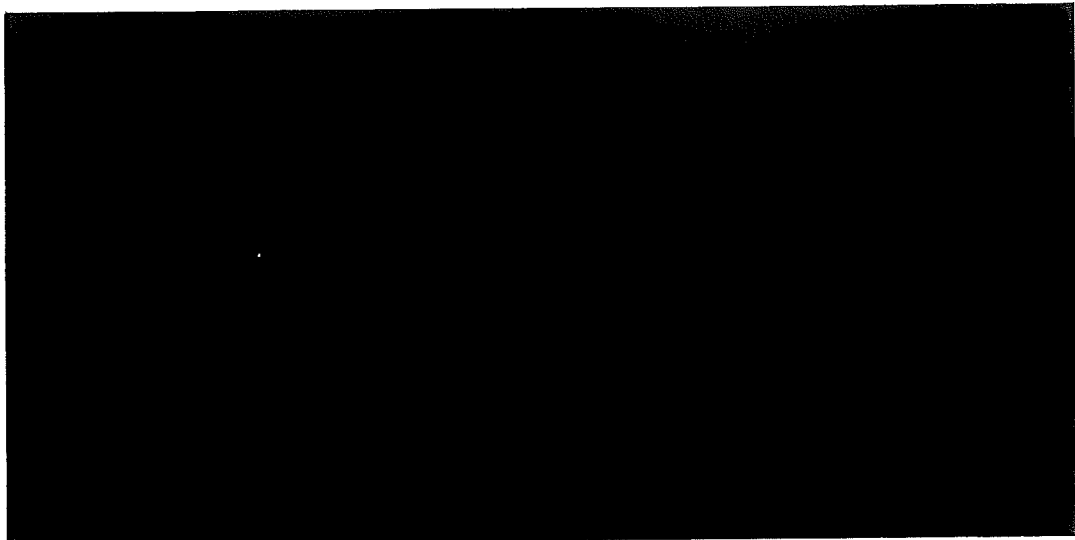
From: [REDACTED] s22 irrelevant material
Assistant Director - Policy, Family Policy Development Branch
Phone: [REDACTED] s22 irrelevant material
Official record: File reference: 2006/xxxx [Note: file held by Family Payments And Policy Branch]

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From: [REDACTED] s22 irrelevant material
Sent: Monday, 27 July 2009 12:10 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: Summary of Offsetting Costings [SEC=IN-CONFIDENCE]

Hi

Exempt
s47C



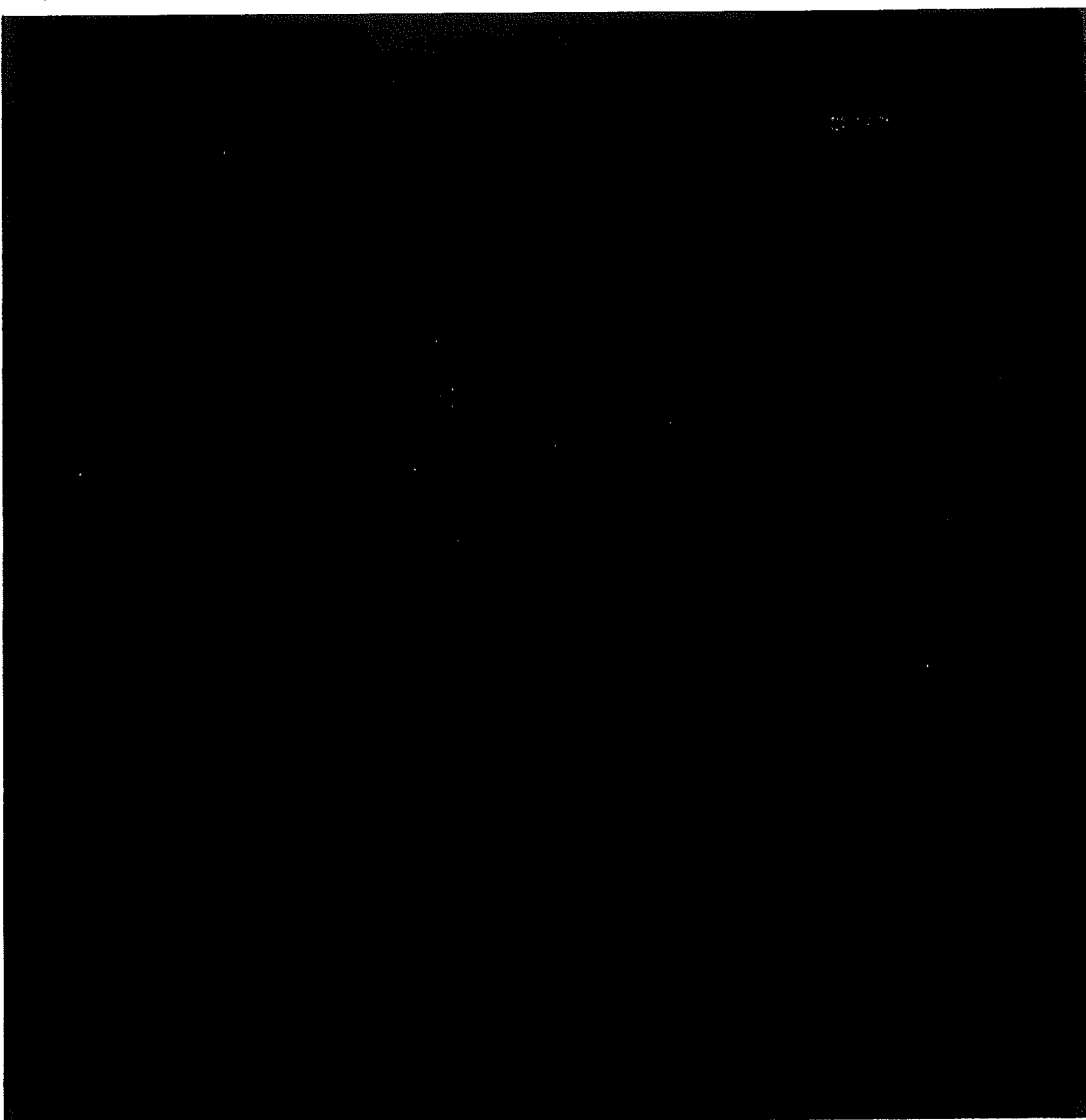
Pros

[REDACTED] s22 irrelevant material

[REDACTED] s22 irrelevant material

FOLIO 000006
Page 2 of 3

s22
irrelevant
material



These costing are extremely close to our initial costings for these measures.

Cheers,

[REDACTED] s22 irrelevant material

From: [REDACTED]

Assistant Director - Policy, Family Policy Development Branch

Phone: [REDACTED]

s22 irrelevant material

Official record: File reference: 2006/xxxx [Note: file held by Family Payments And Policy Branch]

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[REDACTED] s22 irrelevant material

s22 Irrelevant material

DRAFT 2010-11 BUDGET OPTIONS

Analysis of proposed Budget measure options for

s22
irrelevant

- Family Tax Benefit

CAVEATS — reductions in the CPI parameters mean savings yielded by the various options are less in the current environment

— customer numbers put forward in this document for some savings options have been reduced following the adoption of some options as Budget measures in 2009-10

— NB: costings numbered 1 to 12 are from Budget 2009-10

s22 irrelevant

[REDACTED]
s22 irrelevant material

From:

Sent:

Monday, 10 August 2009 10:50 PM

To:

s22 irrelevant material

Subject: List of potential savings packages

Attachments: List of potential savings packages.doc

[REDACTED]
s22 irrelevant material

[REDACTED] s22 irrelevant material

[REDACTED] s22 irrelevant material

Attachments: Proposal Decisions - Families comments -18Aug09.XLS.XLS



Proposal
Decisions - Families

-----Original Message----- s22
From: [REDACTED]
Sent: Wednesday, 19 August 2009 3:52 PM
To: [REDACTED]
Subject: Fw: Urgent - for action - feedback on a meeting with Ryan on savings
EC=[UNCLASSIFIED] [SEC=IN-CONFIDENCE]

See below for feedback from Ryan and Minister's office, [REDACTED]

[REDACTED] Exempt s47C

Kind Regards,

-----Original Message-----
From: Vella, Kim
Sent: Wednesday, 19 August 2009 3:02 PM
To: [REDACTED] s22
Subject: Fw: Urgent - for action - feedback on a meeting with Ryan on savings [SEC=IN-CONFIDENCE] SEC=[UNCLASSIFIED]

Classification: UNCLASSIFIED

FYI - note reference to costing deadline.

Kim Vella
A/g Branch Manager
Budget Development Branch

[REDACTED] s22 irrelevant material

[REDACTED] s22 irrelevant material

----- Original Message -----
From: Palmer, Bryan
To: Payments Committee; [REDACTED]

[REDACTED]
Sent: Wed Aug 19 13:22:43 2009
Subject: Urgent - for action - feedback on a meeting with Ryan on savings [SEC=IN-CONFIDENCE]

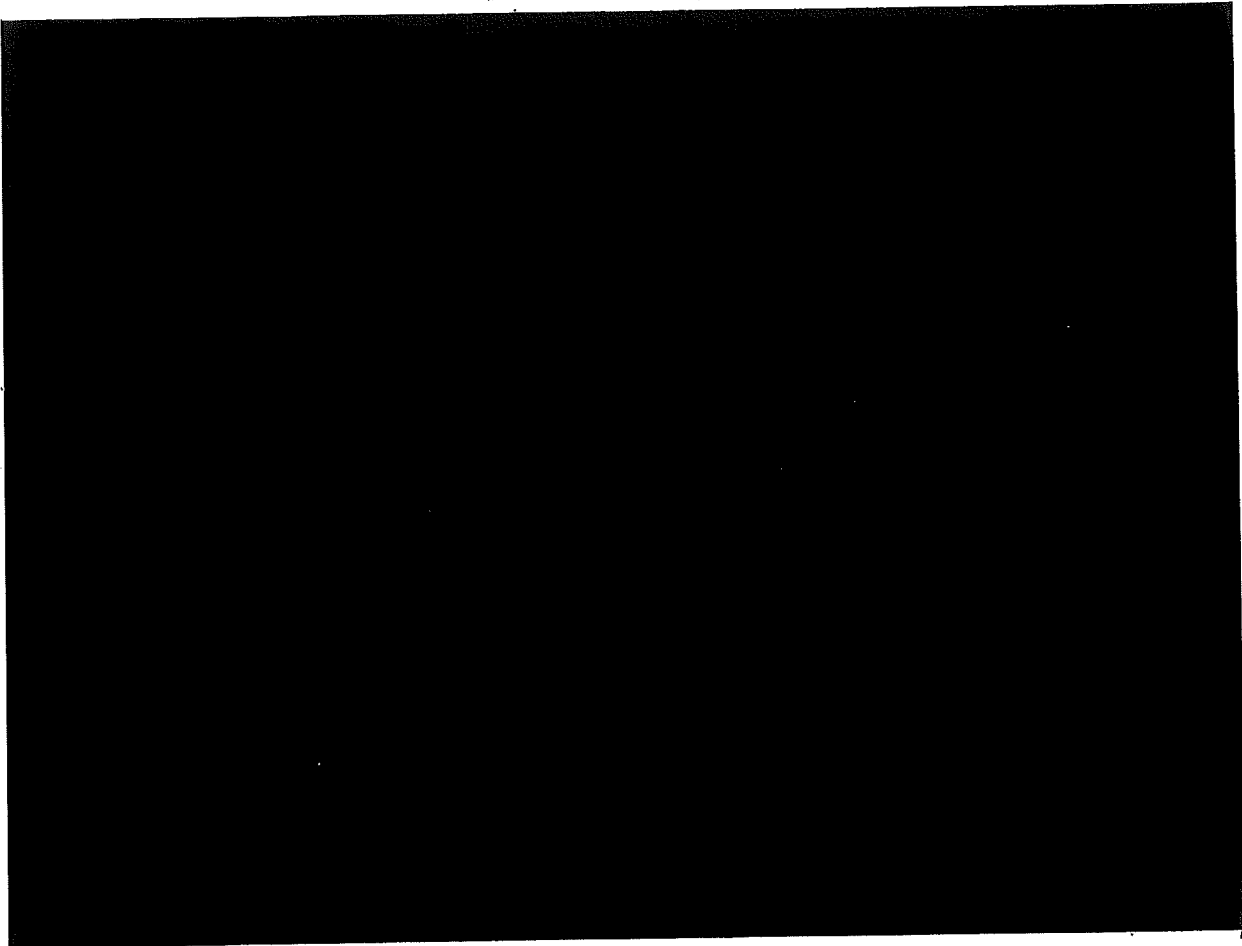
All,

I had a quick meeting with Ryan, to discuss the requirement to get NPCR costing information to Finance by 3 September (as requested in a letter from Minister Tanner yesterday).

In terms of the list on are:

circulated (attached), the options we need to work

s22 Irrelevant material



In the family payments area

the following where ruled out

Exempt s47C

s22
irrelevant

s47C

progress both sets of preferred options for the savings letter
- but not the others

asked for further discussions with Barry S and Peter S on

Exempt
s47C

Exempt s47C

I understand that Kim Vella's team will need your NPCR costings by Monday 24 August at the latest (please to send costings.request). Your NPPs are required by Friday 28 August to (budget.strategy).

I apologise for the timelines; however, this has just been required, and they will all need to go through BDB and Centrelink before we can respond to the letter.

In view of the short-timeframes, and today's discussion with Ryan, we are waiving the request to provide a one to two page summary to BPC for next Monday using the BPC template.

s22

In Kim's Branch, please call
Savage on NCPR costings

on NPP process and timing, and Graeme .

Bryan

--

Bryan Palmer

A/g Group Manager, Social Policy Group, FaHCSIA

(ph) 02-6244-6380

[REDACTED]
s22

s22
[REDACTED]

From: [REDACTED] s22
Sent: Wednesday, 26 August 2009 11:34 AM
To: [REDACTED] s22
Cc: Warburton, Mark
Subject: RE: Urgent - for action - feedback on a meeting with Ryan on savings [SEC=IN-CONFIDENCE]

Folks,

[REDACTED]
Cheers,

s47C

[REDACTED] s22
From: [REDACTED]
Assistant Director - Policy, Family Policy Development Branch

Phone: [REDACTED] s22
Official record: File reference: 2006/xxxx [Note: file held by *Family Payments And Policy Branch*]

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s22
[REDACTED]

[REDACTED] s22

s22



s22



From: I

Sent: Friday, 21 August 2009 8:43 AM

s22

To: Warburton, Mark;

Cc:

Subject: RE: Urgent - for action - feedback on a meeting with Ryan on savings [SEC=IN-CONFIDENCE]

Mark/

s22

Yes, thanks, we are working up NPCRs, costings and NPPs for all of the ones to be progressed. ERC briefs for most of them have already been sent, and are in BTFR_TO_BFAMPD if you want to see them.

We have also had a short catch-up by phone with Ryan.

s47C



s22



s22

The NPCR is due on Monday; the NPP on Friday 28th. Full costings (admin; dept and C-link) need to go to Finance on 3 September.

Cheers

From: Warburton, Mark
Sent: Friday, 21 August 2009 6:43 AM
To: [REDACTED]
Subject: Fw: urgent - for action - feedback on a meeting with Ryan on savings [SEC=IN-CONFIDENCE]

s22

I just saw your note about costings and then found this. [REDACTED] has probably got it to you already.

s22

Mark Warburton
Branch Manager
Paid Parental Leave Branch

Ph: (06) 6212 9122

s22

From: Palmer, Bryan
Sent: Wednesday, 19 August 2009 1:23 PM
To: Payments Committee; [REDACTED]

s22

Subject: Urgent - for action - feedback on a meeting with Ryan on savings [SEC=IN-CONFIDENCE]

All,

I had a quick meeting with Ryan, to discuss the requirement to get NPCR costing information to Finance by 3 September (as requested in a letter from Minister Tanner yesterday).

In terms of the list

I circulated (attached), the options we need to work on are:

s22

s22

In the family payments area

s47C

- the following where ruled out [REDACTED]
- progress both sets of preferred options for the savings letter [REDACTED] but not the others
- asked for further discussions with Barry S and Peter S on [REDACTED]

s22

s22

I understand that Kim Vella's team will need your NPCR costings by Monday 24 August at the latest (please to send costings.request). Your NPPs are required by Friday 28 August to (budget.strategy).

I apologise for the timelines; however, this has just been required, and they will all need to go through BDB and Centrelink before we can respond to the letter.

In view of the short-timeframes, and today's discussion with Ryan, we are waiving the request to provide a one to two page summary to BPC for next Monday using the BPC template.

s22

In Kim's Branch, please call
Savage on NPCR costings

on NPP process and timing, and Graeme

Bryan

--

Bryan Palmer
A/g Group Manager, Social Policy Group, FaHCSIA
(ph) 02-6244-6380

s22

s22

[REDACTED] s22

From: [REDACTED]
Sent: Monday, 31 August 2009 2:33 PM
To: [REDACTED] s47C
Subject: FW: [REDACTED] costings and query form Budget Strategy [SEC=IN-CONFIDENCE]
Attachments: Data - [REDACTED].XLS s47C

Does this help? I'll keep looking because I'm reasonably certain I was looking at something else on this.

[REDACTED] s22

From: [REDACTED]
Sent: Thursday, 6 August 2009 1:36 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: [REDACTED] costings and query form Budget Strategy [SEC=IN-CONFIDENCE]

Hi

s47C

Based on 2006-07 with two years of reconciled around 8.4% of instalment customers had a debt of \$1,335 of whom 5.8% had an actual entitlement to FTB at some point during the year.

If it had not been for the supplement around 16.3% of families would have had a debt.

s47C

[REDACTED]

David - would it be possible for someone in your team to check the methodology and data for this (attached spreadsheet) - thanks.

Cheers,

[REDACTED]

From: [REDACTED] s22
Assistant Director - Policy, Family Policy Development Branch

Phone: [REDACTED] s22

Official record: File reference: 2006/xxxx [Note: file held by Family Payments And Policy Branch]

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[REDACTED] s22

From: Sandison, Barry
Sent: Tuesday, 4 August 2009 8:53 PM
To: [REDACTED] s22
Cc: [REDACTED]
Subject: RE: [REDACTED] costings and query form Budget Strategy [SEC=IN-CONFIDENCE]

Thanks you! [REDACTED] (and [REDACTED]) More for the menu of options
Can you advise what the average debt level is per FTB recipient at the end of each year [REDACTED]

s47C

Barry

From: [REDACTED]
Sent: Tuesday, 4 August 2009 3:55 PM
To: Sandison, Barry
Cc: [REDACTED] s22
Subject: FW: [REDACTED] costings and query form Budget Strategy [SEC=IN-CONFIDENCE]

Barry

s47C

s47C

Thanks to [REDACTED] and [REDACTED] for the costings.

Section Manager, Payment Policy and Legislation
Family Payments Branch

s22

s22

[REDACTED] s22

From: [REDACTED]
Sent: Thursday, 3 September 2009 3:32 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: [REDACTED]

[REDACTED] s47C

Is this OK?

Cheers

[REDACTED] s22

From: [REDACTED]
Sent: Wednesday, 2 September 2009 12:40 PM
To: [REDACTED] Foster, Alanna s22
Cc: [REDACTED]
Subject: RE: FOR s22 INCE: Saving Target Position [SEC=IN-CONFIDENCE]

Thanks [REDACTED] - the second page accords with our understanding.

[REDACTED] s47C

Cheers

[REDACTED] s22

From: [REDACTED]
Sent: Wednesday, 2 September 2009 11:38 AM
To: [REDACTED] Foster, Alanna
Cc: [REDACTED] s22
Subject: FOR CLEARANCE: Saving Target Position [SEC=UNCLASSIFIED]
Importance: High

/Alanna

I have been asked if you could clear the Savings Target report in respect to the proposals that you are bringing forward. We are planning to send this to Ryan in about an hour or so.

[REDACTED] s22

The first tab is a list of all the proposals with current indicative costings (as provided by Budget Costings section), and the second tab is an analysis of the savings target and our ability to meet it.

Thankyou for your assistance,
Cheers,

[REDACTED] s22

A/g Assistant Section Manager
Budget Policy Coordinator
Budget Policy and Statutory Reporting Section | Budget Development Branch
Department of Families, Housing, Community Services and Indigenous Affairs

[REDACTED] s22

[REDACTED]

[REDACTED]

s22

From: [REDACTED]

Sent: Thursday, 3 September 2009 6:15 PM

To:

Subject: Supplement Costings [SEC=UNCLASSIFIED]

H'

[REDACTED]

s47C

Regards,

[REDACTED]

s22

From: [REDACTED]

Acting Section Manager - Payment Policy & Legislation,
Family Policy Development Branch

[REDACTED]

s22

[REDACTED]

s22

[REDACTED] s22

From: [REDACTED]
Sent: Friday, 4 September 2009 4:27 PM
To: [REDACTED]
Cc: [REDACTED]
Subject: FW: Call from Ryan about proposals [SEC=IN-CONFIDENCE]

We have authority to send the following costings to Finance

[REDACTED] s47C
[REDACTED] s22

Can you please action as appropriate?

Thanks

[REDACTED] s22

From:
Sent: Friday, 4 September 2009 4:21 PM
To: Palmer, Bryan; Vella, Kim; [REDACTED] Wilson, Serena; [REDACTED]
Cc: [REDACTED] Warburton, Mark; Sandison, Barry; Fleming, Robyn
Subject: RE: Call from Ryan about proposals [SEC=IN-CONFIDENCE]

Great – thanks, that accords with my understanding.

s22 [REDACTED] - these will be the 'exact match' ones on your list. I don't know that the other Finance options have been costed yet.
Happy to hold ours.

From: Palmer, Bryan
Sent: Friday, 4 September 2009 3:18 PM
To: [REDACTED]; Vella, Kim; [REDACTED] Wilson, Serena; [REDACTED]
Cc: [REDACTED] Warburton, Mark; Sandison, Barry; Fleming, Robyn
Subject: RE: Call from Ryan about proposals [SEC=IN-CONFIDENCE]

All, Just checked with Ryan – he is only talking about the families proposals [REDACTED]
[REDACTED]

[REDACTED] – Kim would like you to take [REDACTED] s guidance on which ones fall into this category.

We want to hold the others until we have finalised the FaHCSIA package.

s22 [REDACTED]

[REDACTED] s22

Bryan Palmer

A/g Group Manager, Social Policy Group, FaHCSIA
(ph) 02-6244-6380 [REDACTED]
(email) bryan.palmer@fahcsia.gov.au

s22

From:

Sent: Friday, 4 September 2009 3:12 PM

To: Vella, Kim; Palmer, Bryan; [REDACTED] Wilson, Serena; [REDACTED]

s22

Cc: [REDACTED] Warburton, Mark; Sandison, Barry; Fleming, Robyn [REDACTED]

Subject: Call from Ryan about proposals [SEC=IN-CONFIDENCE]

Importance: High

Just to let you know Ryan called and asked that I talk to [REDACTED] about our supplement options. There has been discussion between the offices, and he is happy for them to know what is on our list.

I also tested whether we could send costings through to Finance for agreement, if we are sharing our proposals.

He is happy for that process to happen, so I think we could start sending through the ones on their list, if that is okay with you [REDACTED]

s22

[REDACTED]

s22

[REDACTED] we are intending to take a light touch approach (ie providing distributional analysis and correcting any factual errors only), but happy to discuss an alternative approach.

Thanks

[REDACTED]
s22

[REDACTED]

From:

Sent: Monday, 7 September 2009 9:08 AM

To: [REDACTED]

Cc: [REDACTED]

Subject: Priorities today [SEC=IN-CONFIDENCE]

s22

Hi all

I had a phone call from Kim Vella on Friday afternoon.

They will be sending the first draft of a letter to the MO this afternoon, so would appreciate if we could get NPPs for the [REDACTED]

s47C

We will also get to see the draft letter for comment.

I think we would do best to save the current final supplement NPP versions as the basis for the new ones, as these use the latest templates.

I will save the relevant NPPs from our previous letters into FIRST so that you can cut and paste any useful sections from them.

s47C

s22

We also have their NPPs to return with comments.

s22

Hope this makes sense. Happy to discuss.

[REDACTED]

s22

s22

From: Matthews, Gavin
Sent: Friday, 11 September 2009 11:16 AM
To:
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

Oops, will correct, got my proposals mixed....

From:
Sent: Friday, 11 September 2009 11:14 AM
To: Matthews, Gavin; Vella, Kim; [REDACTED] Smith, Bruce; Hefren-Webb, Elizabeth
Cc: Warburton, Mark; [REDACTED]
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

s22

Sorry, have I missed something? [REDACTED]

From: Matthews, Gavin
Sent: Friday, 11 September 2009 11:11 AM
To: [REDACTED]; Vella, Kim; [REDACTED] Smith, Bruce; Hefren-Webb, Elizabeth
Cc: Warburton, Mark; [REDACTED]
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

s22

Thanks folks, unless any objections, what we will do in the brief is go with Kim's presentation of the preferred model [REDACTED]

can you include in the brief thanks.

Cheers and thanks
Gavin

From:
Sent: Friday, 11 September 2009 10:35 AM
To: Vella, Kim; Matthews, Gavin; [REDACTED]
Cc: Warburton, Mark; [REDACTED]
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

Gavin
The lost Minute has been found in BTFR-TO-GFAM.

[REDACTED] (Documental savings) Minute on
The savings have probably moved a little bit (and been extended to 4 years) but that will show you why we were proposing it as an offset for your proposal, Probably nothing you haven't already picked up, but it just completes the circle.
Cheers

From: Vella, Kim
Sent: Friday, 11 September 2009 10:09 AM
To: [REDACTED]; Matthews, Gavin; [REDACTED]
Cc: Warburton, Mark; [REDACTED]
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

s22

I agree with [REDACTED] I would put it as proposed offsetting and alternative offsetting options.

[REDACTED]

Kim Vella

A/g Branch Manager Budget Development Branch
P: (02) 6244 5571 | M: [REDACTED]

s22

From:
Sent: Friday, 11 September 2009 10:01 AM
To: Matthews, Gavin; [REDACTED]
Cc: Vella, Kim; Warburton, Mark; [REDACTED]
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

Ultimately, I think this is a Budget Strategy call (ie someone further up the line than me).

s47C

From: Matthews, Gavin
Sent: Friday, 11 September 2009 9:39 AM
To: [REDACTED]
Cc: Vella, Kim; Warburton, Mark; [REDACTED]
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

s22

Hmmm, cant say I am in any position to judge – do you want us to put up both and seek Mins views, or do we go for one and which one?

Cheers
gavin

From: [REDACTED]
Sent: Friday, 11 September 2009 8:53 AM
To: Matthews, Gavin; [REDACTED]
Cc: Vella, Kim; Warburton, Mark; [REDACTED]
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]
Importance: High

s22

It's a bit tricky.

s47C

Both get the required amount of savings and have some policy rationale to support them.
Other savings options either save too little or far too much.
I like them both, [REDACTED]

s22

From: Matthews, Gavin
Sent: Friday, 11 September 2009 8:23 AM
To: [REDACTED]
Cc: Vella, Kim
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

Thanks! Which one is the one we should include in the brief as the numero uno pick?

s22

From:
Sent: Friday, 11 September 2009 8:09 AM
To: Matthews, Gavin; [REDACTED]
Cc: Vella, Kim
Subject: RE: Minute about offsets [SEC=IN-CONFIDENCE]

s22

Hi Gavin

I have saved the relevant NPPs [REDACTED]
[REDACTED]

Cheers

From: Matthews, Gavin
Sent: Thursday, 10 September 2009 7:11 PM
To: [REDACTED]
Cc: Vella, Kim
Subject: RE: Minute about offsets [SEC=UNCLASSIFIED]

Hi folks

I haven't got the NPPs either, [REDACTED] Will call you in the morning to see what to do.

Cheers
Gavin

From:
Sent: Thursday, 10 September 2009 6:29 PM
To: Matthews, Gavin; [REDACTED]
Cc: Vella, Kim
Subject: Minute about offsets [SEC=UNCLASSIFIED]

s22

Hi Gavin

I promised Kim I would send through our original Internal Minute [REDACTED] with the 2 proposals we had at the time, but I can't find it anywhere on the system. [REDACTED]

You won't need it if you have the relevant NPPs from Russell, as they have the most recent costings etc, but it's just frustrating that I can't find it to send to you.

Cheers

[REDACTED] s22

[REDACTED] s22

From: Fleming, Robyn
Sent: Friday, 9 October 2009 6:34 PM
To:
Cc: Warburton, Mark; [REDACTED] Sandison, Barry
Subject: RE: FYI- [REDACTED] - reduction in savings [SEC=IN-CONFIDENCE:BUDGET]

Thanks

This reminds me - [REDACTED] s47C

Robyn

From: [REDACTED] s22
Sent: Friday, 9 October 2009 5:58 PM
Cc: Warburton, Mark; [REDACTED] Sandison, Barry; Fleming, Robyn
Subject: FYI- [REDACTED] - reduction in savings [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

All

FYI - The outcome of packaging up the central agencies "Structural Savings" proposals as per the attached list is as follows:

[REDACTED] s47C

[REDACTED] s22

[REDACTED] and I have had profuse thanks [REDACTED] s22

[REDACTED]

From: [REDACTED]
Sent: Thursday, 8 October 2009 7:22 PM
To: Warburton, Mark; [REDACTED] s22
Subject: [REDACTED] - proposed 8 Oct 09.DOC [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

FYI - the packages proposed by Finance today.
Decided to put it in a slightly more intelligible form.

[REDACTED] s22

[REDACTED] s22

From: Warburton, Mark
Sent: Friday, 13 November 2009 2:33 PM
To: [REDACTED] s22
Subject: RE: Revised estimate of impact on number of debts [REDACTED]
[REDACTED] [SEC=IN-CONFIDENCE:BUDGET]

s47C

Thanks

Mark Warburton
Branch Manager
Paid Parental Leave Branch
Ph: 6212 9122 (w)

s22

From: [REDACTED] s22
Sent: Friday, 13 November 2009 2:11 PM
To: Warburton, Mark
Subject: RE: Revised estimate of impact on number of debts [REDACTED]
[REDACTED] [SEC=IN-CONFIDENCE:BUDGET]

s47C

Sorry, it probably could have been clearer. [REDACTED]
[REDACTED]

Cheers,

[REDACTED] s22

From: Warburton, Mark
Sent: Friday, 13 November 2009 1:57 PM
To: [REDACTED] s22
Subject: FW: Revised estimate of impact on number of debts [REDACTED]
[REDACTED] [SEC=IN-CONFIDENCE:BUDGET]

s47C

s22

Catching up on my emails?

[REDACTED] s47C

Mark Warburton
Branch Manager
Paid Parental Leave Branch
Ph: 6212 9122 (w)

[REDACTED] s22

From: [REDACTED] s22
Sent: Monday, 9 November 2009 12:12 PM
To: Batchelor, Ryan
Cc: Sandison, Barry; Warburton, Mark; [REDACTED]; Southwell, Peter; Fleming, Robyn
Subject: Revised estimate of impact on number of debts [REDACTED]
[SEC=IN-CONFIDENCE:BUDGET]

s47C

Hi Ryan,

[REDACTED] s22

s47C

Although it is now too late to update the information in the savings letter, we thought this information may be pertinent to any future discussions concerning the pros and cons of the [REDACTED] proposal.

Please contact me if you have any further questions or require clarification of the above.

s47C

Best Regards,

From: [REDACTED]

Acting Section Manager - Payment Policy & Legislation,
Family Policy Development Branch

Phone: [REDACTED]

s22

s22

[REDACTED]

s22 irrelevant material

From: Batchelor, Ryan
Sent: Monday, 30 November 2009 4:13 PM
To:
Cc: [REDACTED] s22
Subject: RE: Package scenarios [SEC=IN-CONFIDENCE]
Attachments: 2009-10 Budget - [REDACTED] exempt s 47C

See attached table we had at the Budget for [REDACTED]
you have an update for this additional proposal [REDACTED]
Ryan

exempt s 47C

Ryan Batchelor
A/g Chief of Staff
Office of Jenny Macklin MP
Minister for Families, Housing, Community Services and Indigenous Affairs
02 6277 7560 [REDACTED]
ryan.batchelor@fhcsia.gov.au

s22 irrelevant material

From: [REDACTED]
Sent: Monday, 30 November 2009 11:23 AM
To: Batchelor, Ryan; Murray, Gayle
Cc: [REDACTED]
Subject: Package scenarios [SEC=IN-CONFIDENCE]
Importance: High

s22

Ryan/ Gayle

exempt s 47C

Please find 2 documents in [REDACTED]
[REDACTED]

The 1 page word doc has a guide to the tables in the spreadsheet.
The 3 tables can be printed on A4 paper, and show comparisons between the [REDACTED]

The spreadsheet also has the costings for the 2 packages;

exempt s47C

Hope this helps in your deliberations.
Apologies for the delay in sending, but we have been trying to get matching numbers.

Section Manager, Payment Policy and Legislation
Family Payments Branch

Ph: [REDACTED]

s22

s22

[REDACTED]

From:

Sent: Tuesday, 1 December 2009 11:36 AM

To: [REDACTED]

Subject: FW: FYI - More info for MO on packages [SEC=IN-CONFIDENCE]

Hi!

As you can see we were asked for some quick numbers yesterday afternoon [REDACTED]

s47C

I think we did very well to get numbers together.

I am just going through them this morning as a check to see we haven't made any gross errors in our rush.

[REDACTED]

Would be grateful for your advice, so that we can put together a final 'impact statement' for the packages, as the Minister is very keen on having this information.

Happy to take a phone call if that is quicker and easier, but would like Justin to sit in on it.

Thanks

[REDACTED]

s22

From:

Sent: Monday, 30 November 2009 6:02 PM

Cc: Sandison, Barry; Fleming, Robyn; Vella, Kim; Southwell, Peter

Subject: FYI - More info for MO on packages [SEC=IN-CONFIDENCE]

s47C

We had another request from Ryan about an hour ago for [REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

We may have more news tomorrow.

s22

Section Manager, Payment Policy and Legislation
Family Payments Branch

[REDACTED]

s22

[REDACTED]

s22

[REDACTED]

From:
Sent: Wednesday, 2 December 2009 10:32 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: RE: Latest status of packages [SEC=IN-CONFIDENCE:BUDGET]

Thanks That's helpful.

s47C

[REDACTED]

Cheers

From:
Sent: Wednesday, 2 December 2009 10:13 AM
To:
Cc: [REDACTED] s22
Subject: RE: Latest status of packages [SEC=IN-CONFIDENCE:BUDGET]

Hi

s47C

[REDACTED]

Cheers,

s22

From:
Sent: Wednesday, 2 December 2009 9:31 AM
To: [REDACTED]
Cc: [REDACTED]
Subject: Latest status of packages [SEC=IN-CONFIDENCE]
Importance: High

Hi

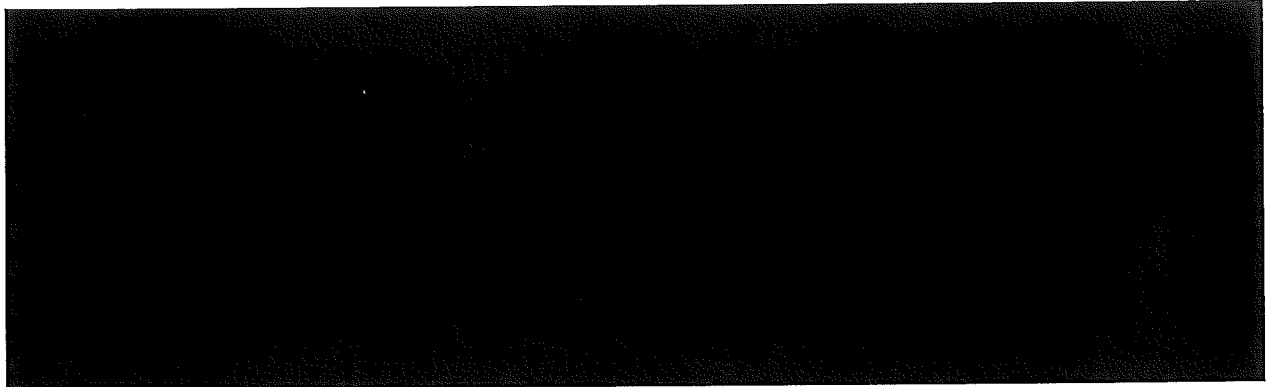
We have had a message this morning via Serena->Barry->Robyn [REDACTED]

s47C

[REDACTED]

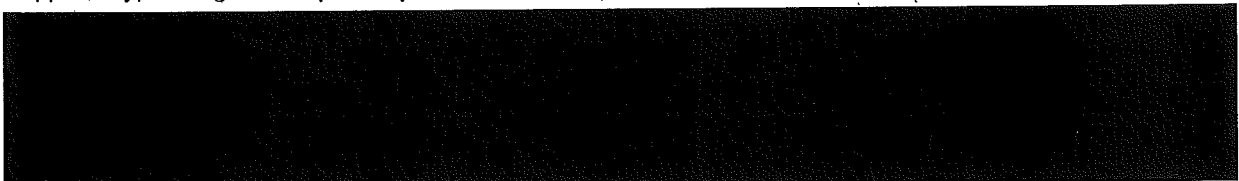
s22

s47C
and
s22



Apparently, costings are required by cob next Tuesday. We will no doubt hear more as the day progresses.

s47
C



s22

█ - we may call later today just to double check with you, once we have tracked down previous costings, and have had a think about what needs to be done.

Cheers

Section Manager, Payment Policy and Legislation
Family Payments Branch



s22

s22



[REDACTED]

From: [REDACTED]
Sent: Tuesday, 8 December 2009 6:57 PM
Cc: Sandison, Barry; Wilson, Serena; Fleming, Robyn; [REDACTED]
Subject: FW: Status of additional families costings for package SEC=[UNCLASSIFIED] [SEC=IN-CONFIDENCE]

FYI - Ryan's response and my follow-up reply

-----Original Message-----

From: Evert, Heather
Sent: Tuesday, 8 December 2009 6:54 PM
To: Batchelor, Ryan
Subject: RE: Status of additional families costings for package SEC=[UNCLASSIFIED]
[SEC=IN-CONFIDENCE]

Ryan

s47C

-----Original Message-----

From: Batchelor, Ryan
Sent: Tuesday, 8 December 2009 6:46 PM
To: [REDACTED]
Subject: Re: Status of additional families costings for package [SEC=IN-CONFIDENCE]
SEC=[UNCLASSIFIED]

Classification: UNCLASSIFIED

Thanks

s47C

Ryan

-----Original Message-----

From: [REDACTED]
To: Batchelor, Ryan; Wilson, Serena
Cc: [REDACTED] Vella, Kim; Sandison, Barry; Fleming, Robyn
Sent: Tue Dec 08 18:42:19 2009
Subject: Status of additional families costings for package [SEC=IN-CONFIDENCE]

s22

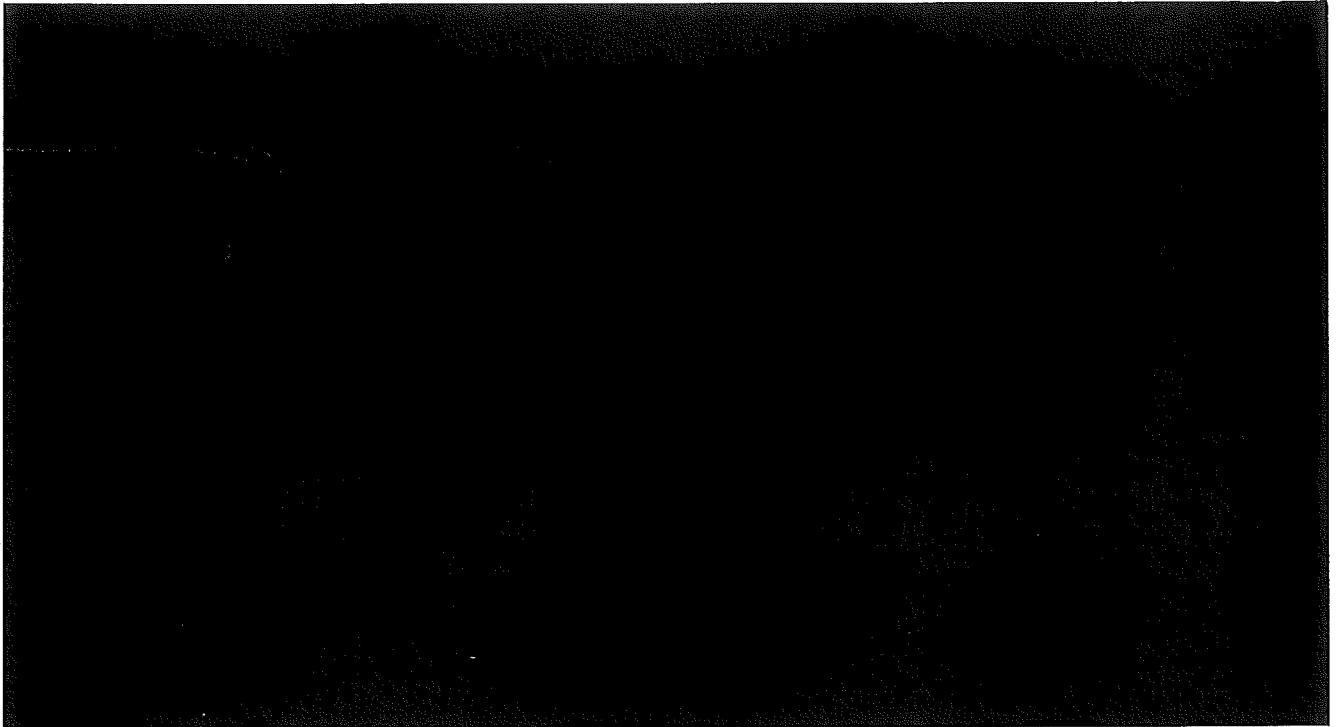
Ryan and Serena

This email is an update on the progress made in costing the additional options, which we were aiming to get done by cob today.

Family Payments Branch and Budget Development Branch are working together to get internally agreed indicative costings.

We now expect to have all indicative costings to you by cob tomorrow, [REDACTED]

s22



I apologise for the delay but would prefer to send a consolidated list of all options tomorrow.

Regards

Section Manager, Payment Policy and Legislation
Family Payments Branch



s22

s22

[REDACTED]

[REDACTED]

From:**Sent:** Monday, 7 December 2009 11:27 AM**To:** [REDACTED]**Subject:** FW: Families options for next week [SEC=IN-CONFIDENCE]

Apologies [REDACTED] – I didn't realise my email had thrown up an old Finance address for you

s22

From:**Sent:** Monday, 7 December 2009 11:21 AM**To:** Costing Requests; [REDACTED]**Cc:** [REDACTED]**Subject:** FW: Families options for next week [SEC=IN-CONFIDENCE]

H [REDACTED]

The costing landscape has changed since Friday. Please see the email trail below.
The aim is to get these costings done **by cob tomorrow**.
They do not have to go to Finance – just to Serena and Ryan.
It would be good to have a phone hook-up early this afternoon to discuss.

s47C

[REDACTED]

s22

s47C

FOLIO 000056 Page 2 of 4

s22

I think you have our preliminary [REDACTED] costing. [REDACTED]

s47
C

Thanks

From:

Sent: Friday, 4 December 2009 6:55 PM

To: Batchelor, Ryan

Cc: [REDACTED] Sandison, Barry; Fleming, Robyn; Vella, Kim

Subject: Families options for next week [SEC=IN-CONFIDENCE]

s22

Ryan

Thanks for your clarification to Kim on the families costings required next week.

s47C

s22

s47
C

s22

s47C

Regards

Section Manager, Payment Policy and Legislation
Family Payments Branch

s22

----- Original Message -----

From: Batchelor, Ryan

To: Vella, Kim

Sent: Fri Dec 04 11:06:02 2009

Subject: RE: Structural savings [SEC=IN-CONFIDENCE:BUDGET]

Thanks Kim,

s47C

s22

s22

s47C

I have raised your issues with the central agencies with the PMO. They are helping to unstick.

Ryan Batchelor

a/g Chief of Staff

Office of Jenny Macklin MP

Minister for Families, Housing, Community Services and Indigenous Affairs

02 6277 7560 |

ryan.batchelor@fahcsia.gov.au <mailto:ryan.batchelor@fahcsia.gov.au>

s22

From: Vella, Kim

Sent: Friday, 4 December 2009 10:23 AM
To: Batchelor, Ryan
Subject: Structural savings [SEC=IN-CONFIDENCE:BUDGET]

Ryan,

s47C

As a result of your call to Serena on Tuesday we are progressing the following costing work and will send it to you mid-next week - would you mind confirming the list and adding anything that's missing.

s47
C

s47C

s47C

Regards,

Kim

Kim Vella

A/g Branch Manager Budget Development Branch
P: (02) 6244 5571 |M: [REDACTED]

s22

s22

s22

From: [REDACTED]
Sent: Wednesday, 9 December 2009 10:47 AM
Cc: Sandison, Barry; Wilson, Serena; Fleming, Robyn;
Subject: FW: Status of additional families costings for package [SEC=IN-CONFIDENCE]
Importance: High

FYI

Ryan requested our best estimates this morning in time for a meeting in the Office at 11am. He was just seeking indicative figures or ranges to help their thinking.

From: [REDACTED]
Sent: Wednesday, 9 December 2009 10:44 AM
To: Batchelor, Ryan
Subject: FW: Status of additional families costings for package [SEC=IN-CONFIDENCE]
Importance: High

Ryan

As you requested this morning, these are the current ballpark savings figures. All figures are **4 year underlying cash** savings estimates, [REDACTED] s22
Accrual savings are higher.

s47C

s22

Regards

From: [REDACTED]
Sent: Tuesday, 8 December 2009 6:42 PM
To: Batchelor, Ryan; Wilson, Serena
Cc: [REDACTED] Vella, Kim; Sandison, Barry; Fleming, Robyn
Subject: Status of additional families costings for package [SEC=IN-CONFIDENCE]

s22

Ryan and Serena

This email is an update on the progress made in costing the additional options, which we were aiming to get done by cob today. Family Payments Branch and Budget Development Branch are working together to get internally agreed indicative costings.

s22

s22

We now expect to have all indicative costings to you by cob tomorrow.

s47C

s22

s47C

I apologise for the delay but would prefer to send a consolidated list of all options tomorrow.

Regards

Section Manager, Payment Policy and Legislation
Family Payments Branch
Ph [REDACTED]

s22

s22

[REDACTED]

From: [REDACTED]
Sent: Wednesday, 9 December 2009 7:47 PM
To: Batchelor, Ryan; Wilson, Serena
Cc: Murray, Gayle; Sandison, Barry; [REDACTED] Fleming, Robyn
Subject: Additional families options for main package [SEC=IN-CONFIDENCE:BUDGET]

Ryan

Please find the summary table of indicative costing for the additional families options, along with the main package core options, [REDACTED]

[REDACTED]

These have been jointly developed between Family Payments Branch and Budget Development Branch in the past week.

They have been checked to the extent possible in the time allowed.

Happy to discuss.

Section Manager, Payment Policy and Legislation
Family Payments Branch

[REDACTED] s22

[REDACTED] s22

s22

S22
irrelevant

s22
From:
Sent: Thursday, 17 December 2009 6:32 PM
To: Sandison, Barry; Sandison, Barry
Cc: Budget Strategy; Fleming, Robyn; Budget Strategy;
Fleming, Robyn;
Subject: Families savings package and additional proposals - explanation [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

Hi Mark

s22
In response to your phone call, please find the latest list of savings proposals

There are two tables in the spreadsheet.

s22
The table of additional options is set out in the following manner on the 'Main elements and options' tab:

s22
s47C
3 year

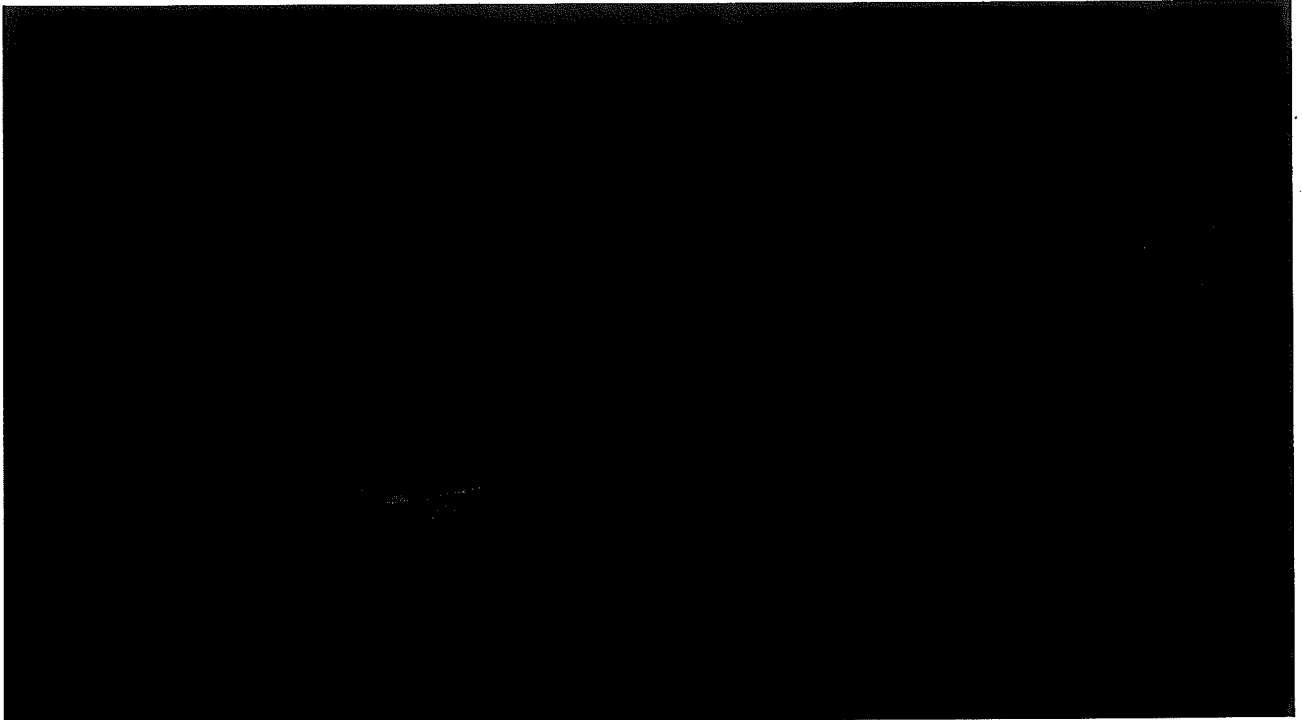
s22

s47C

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s47C



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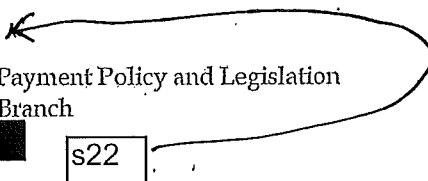


Happy to discuss further in the morning.

Section Manager, Payment Policy and Legislation
Family Payments Branch

Ph: [redacted]

s22



s22

From:**Sent:** Tuesday, 22 December 2009 3:51 PM**To:** [REDACTED]
Cc: Budget Strategy; [REDACTED] Sandison, Barry; Fleming, Robyn; [REDACTED] Budget Strategy; [REDACTED] Sandison, Barry; Fleming, Robyn; [REDACTED]**Subject:** 2 docs for input to MO discussion: [REDACTED] 2)

Additional families options [SEC=IN-CONFIDENCE]

Importance: High

Hi [REDACTED]

It has taken longer than I expected but we had a re-cost along the way. [REDACTED]

There are two documents saved [REDACTED]

- o [REDACTED]
- o Additional families options 22 Dec 2009

Description

s22

- o Additional families options 22 Dec 2009

This file has a list of other (previously submitted and/or not preferred) options, with indicative customer impacts and some comments, for further consideration.

Please let me know if you have any queries, or need anything else.

Thanks to [REDACTED] for his invaluable help.

Cheers

Section Manager, Payment Policy and Legislation
Family Payments Branch

Ph: [REDACTED]

s22

s22

Document 26

FOLIO 000072

From: [REDACTED]
Sent: Tuesday, 30 March 2010 2:02 PM
To: [REDACTED]
Cc: Whitecross, Andrew; [REDACTED]
Subject: [REDACTED]
Attachments: [REDACTED]

Hi [REDACTED]

s47C

s22

Many thanks to [REDACTED] for this work.

Cheers,
[REDACTED]

From: [REDACTED]

Assistant Director - Policy, Family Payments Branch

Phone: [REDACTED]

Official record: File reference: 2006/xxxx [Note: file held by Family Payments And Policy Branch]

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s22

From: [REDACTED]
Sent: Tuesday, 30 March 2010 1:51 PM
To: [REDACTED]
Subject: [REDACTED]

Hiya.
[REDACTED]

s22

Finally I have some data for you.

s47C

Happy to discuss.

Regards,

s22

Data and Reporting,
Family Payments Branch, FaHCSIA

From: [REDACTED]
Sent: Friday, 26 March 2010 2:58 PM
To: [REDACTED]
Subject: [REDACTED]

s47C

Hi [REDACTED]

s22

s47
C

Cheers,

s22

From: [REDACTED]

Assistant Director - Policy, Family Payments Branch

Phone [REDACTED]

Official record: File reference: 2006/xxxx [Note: file held by *Family Payments And Policy Branch*]

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From: [REDACTED]
Sent: Friday, 26 March 2010 7:09 AM

s22

FOLIO 000074

To: [REDACTED]
Subject: [REDACTED]

s47C

H [REDACTED]

I am very sorry this has taken so long.

As of this morning I do have the raw data completed (ie the number of FTB-A child days for which customers were paid at base rate), plus the basic code I used last time to determine the impact of changes to reco outcomes.

[REDACTED]

Regards,

s22

[REDACTED]
Data and Reporting,
Family Payments Branch, FaHCSIA

[REDACTED]

From: [REDACTED]
Sent: Thursday, 25 March 2010 5:31 PM
To: [REDACTED]
Subject: [REDACTED]

Hi [REDACTED]

I know how busy you are at the moment but would it be possible to give an indication of the timeframe for getting an estimate [REDACTED]

s47C

[REDACTED]

s22

[REDACTED]

Cheers,

[REDACTED]

From: [REDACTED]

Assistant Director - Policy, Family Payments Branch

[REDACTED]

s22

FOLIO 000075 Page 4

Phone:

Official record: File reference: 2006/xxxx [Note: file held by *Family Payments And Policy Branch*]

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s22

s22

From: [REDACTED]
Sent: Wednesday, 21 April 2010 12:14 PM
To: [REDACTED]
Subject: FW: Family payments final package [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

FYI, The red ones are the ones that they don't think they need to update. Jenny Burmester says they have to do new SAS runs for the others.

cheers,
[REDACTED]

s22

Payment Policy and Legislation Section Manager
Family Payments Branch
Department of Families, Housing, Community Services and Indigenous Affairs
Phone 6212 9569 or [REDACTED] Fax 62049956

Note I am not in the office on Tuesdays.

From: [REDACTED]
Sent: Wednesday, 21 April 2010 12:10 PM
To: [REDACTED]
Cc: [REDACTED] Vella, Kim
Subject: FW: Family payments final package [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

Hi [REDACTED]
As discussed, here is the indicative picture. Parameter updates are still required for five costings (costing numbers not in red).
Regards
[REDACTED]

MAJOR AND MINOR NEW POLICY PROPOSALS FOR CONSIDERATION

Summary of New Policy Proposals

s22

s47C

s22

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C

s47
C

s22

From: [REDACTED]
Sent: Wednesday, 21 April 2010 10:39 AM
To: [REDACTED]
Subject: FW: Family payments final package [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

As discussed

cheers,

Payment Policy and Legislation Section Manager
Family Payments Branch
Department of Families, Housing, Community Services and Indigenous Affairs
Phone 6212 9569 or [REDACTED] Fax 62048958

Note I am not in the office on Tuesdays.

From: Sandison, Barry
Sent: Tuesday, 20 April 2010 8:57 PM
To: [REDACTED]
Cc: Whitecross, Andrew
Subject: FW: Family payments final package [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

s22

For info. I will come up tomorrow morning, probably about 9.30. I wouldn't mind being in a position to give Ryan a view on costing timeframes for each option by midday tomorrow if possible.

Feel free to call me on [REDACTED] any time after 8.00am if you want to discuss. [REDACTED]

Andrew - we will sort out the tasks etc and the talk with you after lunch just so you are in the loop (unless you advise you want greater involvement)
Barry

From: Batchelor, Ryan
Sent: Tuesday, 20 April 2010 6:14 PM
To: Sandison, Barry

s22

Cc: Carroll, Liza
Subject: FW: Family payments final package [SEC=IN-CONFIDENCE:BUDGET]
Importance: High

Barry,
See below

s47C

Could someone please get me a draft of these updated paper by COB tomorrow?
Thanks
Ryan

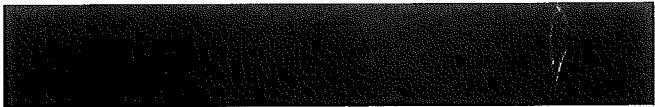
Ryan Batchelor
Senior Advisor, Office of Jenny Macklin MP, Minister for Families, Housing, Community Services and Indigenous Affairs
02 6277 7560 | [REDACTED] | ryan.batchelor@fahcsia.gov.au

s22

s22

[REDACTED]
s22

s47C



FOLIO 000082

