

KENNY, Heather

From: TOMES, Gordon
Sent: Tuesday, 11 September 2012 8:51 AM
To: MCLEOD, Pat
Cc: DAVIS-LEE, Judith
Subject: Plan on a Page - South Australia v0_7.nrl [SEC=UNCLASSIFIED]
Attachments: Plan on a Page - South Australia v0_7.nrl

Security Classification: UNCLASSIFIED

Pat
Good morning ☺

This is final version (0.07), pending review by the DLCT Project Management Office (Level 7) for key dates for Governance, Legislation and Design issues.

Once finalised today, David will take hard copies (5) to the Board tomorrow.

G

Gordon Tomes
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National Disability Insurance Scheme

Document Name: Plan-on-a-Page: South Australia

Date: Monday, 10 September 2102

Version: 0.7

#	Deliverable	Stream	Start	Finish	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13
Governance & Funding	1 Multilateral agreement in place	Legislation & Governance	Beg Aug 12	Beg Jan 13								
	Agency role confirmed		Beg Aug 12	Beg Oct 12								
	2 Bilateral agreement in place		Beg Aug 12	End Dec 12								
	Implementation Steering Committee established		Beg Aug 12	Beg Sep 12								
	CEOs (DCSI / NDIS-LTA) meeting - operational implementation issues		End Sep 12	End Jun 13								
	Implementation Project Working Party established		Mid Aug 12	End Aug 12								
	Project Charter & Project Plan agreed		Mid Sep 12	Beg Oct 12								
	Change Management Plan established		Mid Oct 12	End Oct 12								
	Risk Management Plan established		Mid Sep 12	Beg Oct 12								
	Regular reporting of status and risks implemented		Mid Sep 12	Beg Oct 12								
Legislation	3 Detail of Commonwealth / State funding shares finalised for launch	Funding	Beg Aug 12	End Oct 12								
	4 Detail of preferred management of scheme funds, demand management, and financial risk management developed		Beg Jul 12	End Jun 13								
	Loading of cost of services for rural/remote agreed		Beg Jul 12	Beg Oct 12								
	Value of services agreed		Beg Jul 12	End Sep 12								
	Funding arrangements for launch agreed		Beg Jul 12	End Nov 12								
	Funding pool account established		Beg Oct 12	End Dec 12								
	Commonwealth new funds transferred to Agency		Mid Jun 13	End Jun 13								
	Commonwealth existing funds transferred to Agency		Mid Jun 13	End Jun 13								
	SA new funds transferred to Agency		Mid Jun 13	End Jun 13								
	SA existing funds for cohort agreed		Mid Sep 12	End Dec 12								
Design	Recognition of in-kind contribution funds for year 1 agreed	All	Mid Sep 12	Mid Oct 12								
	Transition of in-kind contribution funds for subsequent years agreed		Mid Sep 12	End Dec 12								
	5 Commonwealth Legislation introduced		End Oct 12	Mid Nov 12								
	Decision on state legislation requirements		Beg Nov 12	Mid Dec 12								
	6 Act passed		End Nov 12	End May 13								
	State legislation passed		End Nov 12	End Jun 13								
	Monitor impacts of other legislative requirements (State/Commonwealth) on implementation		Mid Mar 13	End Jun 13								
	7 High level design complete on eligibility/reasonable and necessary		Mid May 12	End Jul 12								
	8 High level design - Phase 2 - adequate for launch, noting ongoing policy refinement for full scheme		Beg Jul 12	End Apr 13								
	Alignment of performance to NDS/NDA measures agreed		Mid Jan 13	Mid Apr 13								
Engage & Communicate	9 ICT solution detailed design is agreed	IT Build	Mid Jun 12	End Sep 12								
	10 Agency processes based on design decisions finalised		Beg Jul 12	End Oct 12								
	Sector and Workforce Strategy - priorities determined		Mid Sep 12	End Oct 12								
	Portability policy confirmed		Mid Aug 12	End Oct 12								
	Mental health eligibility confirmed		Mid Sep 12	End Oct 12								
	Indigenous service delivery principles		Mid Sep 12	End Oct 12								
	Assessment tools confirmed		Mid Aug 12	End Oct 12								
	Risk and assurance framework for safeguards		Mid Sep 12	End Oct 12								
	Business model for aids and equipment developed		Beg Sep 12	End Oct 12								
	Procurement framework for service providers agreed		Beg Sep 12	End Oct 12								
11 Community and Sector engagement strategy agreed	Launch and Negotiation	End Aug 12	End Jun 13									
12 Co-design of op. procs. & guidelines for client pathway completed	Launch and Negotiation	Mid Sep 12	Mid Nov 12									

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Agency Readiness	13 Launch Transition Agency Chief Executive in post	Agency Readiness	Mid Jun12	End Jun 12								
	14 Agency Board appointed		Beg May 13	End Jul 13								
	15 Agency Senior Leadership team in post		Beg Jul 12	End Aug 12								
	16 Financial Management System		Late Aug 12	End Apr 13								
	• Prudential Regulation requirements finalised		Beg Sep 12	Mid Nov 12								
	• Operational Risk Plan completed		Beg Sep 12	Mid Nov 12								
	• Financial Modelling and Individual Cost Estimator (Specs Oct12/Delivered Apr13)		End Oct 12	End Apr 13								
	17 Agency operating model		Beg Aug 12	End Apr 13								
	• corporate functions operating		Beg Sep 12	End Dec 12								
	• business processes mapped to design		Beg Sep 12	End Oct 12								
Critical Timeline	• sector and workforce strategy operating (PDF & sector development)		End Jul 12	End Jun 13								
	Sector capacity and capability development priorities agreed		Beg Aug 12	End Sep 12								
	National strategy and plan to address priorities developed		Beg Sep 12	Mid Nov 12								
	National sector development programme guidelines developed and approved		Mid Nov 12	End Jan 13								
	• Indigenous service principles operating		Beg Sep 12	End Nov 12								
	• procurement framework with service providers operating		Beg Sep 12	End Nov 12								
	• Scheme branding applied		Beg Oct 12	End Jun 13								
	18 Location based launch site readiness preparations	Site Readiness	Beg Aug 12	Mid May 13								
	Understanding the Cohort		Beg Sep 12	End Nov 12								
	Current client data from SA		Beg Sep 12	End Sep 12								
	Resolution of Commonwealth clients - Identification of clients in Commonwealth funded programmes relevant to NDIS		End Aug 12	End Sep 12								
	Potential new clients agreed		Beg Oct 12	Mid Oct 12								
	Prioritisation criteria for clients transitioning into NDIS agreed		End Sep 12	Mid Nov 12								
	Physical sites operating		Beg Oct 12	End Apr 13								
	Agree where Agency will be physically located for year 1		Mid Sep 12	End Oct 12								
	Site fit out completed (including branding, signage, furniture/technology)		End Aug 12	End Mar 13								
	Test business continuity (BCP) for all sites (eg – disabled access and emergency evacuation procedures).		Beg Apr 13	Mid May 13								
Local Implementation of policy design	Agency site recruitment		Beg Sep 12	Mid May 13								
	Regional leadership teams appointed (Band1, 2x EL2,)		Mid Oct 12	End Oct 12								
	LACs and Assessors recruited		End Oct 12	Mid Apr 13								
	Site based rehearsal / testing strategy for all relevant processes/products		Mid Apr 13	End Apr 13								
	Site level refinement of products complete.		Mid Apr 13	Beg May 13								
	Adjustments to Client Pathway		Beg Oct 12	End Jun 13								
	Explain Agency role to Service Providers		Beg Oct 12	End Oct 12								
	Agency arrangements established for LACs		End Feb 13	End Apr 13								
	Local implementation of policy design		Beg Sep 12	End Jun 13								
	DCSI readiness achieved		Beg Sep 12	Beg Jun 13								
Implementation	Current administrative processes mapped		Beg Sep 12	End Mar 13								
	Revised referral arrangements for intake designed		Beg Nov 12	End Nov 12								
	Assess impact of national assessment tools decisions		End Nov 12	Mid Dec 12								
	Application of SA QS & S to Scheme Safeguards Framework agreed		Beg Dec 12	End Mar 13								
	Aids and equipment management approach agreed		End Nov 12	Beg Dec 12								

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#	Deliverable	Stream	Start	Finish	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Jan-13	Feb-13
Site Readiness - South Australia	Data Availability and Collection		Beg Sep 12	Beg May 13								
	Site data sharing protocol developed		Mid Nov 12	End Nov 12								
	Survey of service providers released		End Aug 12	End Sep 12								
	SA to survey clients to confirm nature of services received		Mid Oct 12	End Oct 12								
	Data validated, cleansed and available for uploading		Mid Oct 12	Mid Jan 13								
	Mainstream Engagement		Beg Sep 12	End May 13								
	Scope of inclusion of mainstream programs agreed		Beg Oct 12	Mid Oct 12								
	Principles to guide relationships of mainstream to NDIS agreed		Beg Sep 12	End Sep 12								
	Working group on mainstream engagement established		Beg Oct 12	End Oct 12								
	Service provider arrangements		Beg Oct 12	End Mar 13								
	Transition arrangements for direct service providers agreed		Mid Sep 12	Mid Oct 12								
	Transition arrangements for generic service providers agreed		Mid Sep 12	End Oct 12								
	Transition arrangements for direct service providers implemented		Beg Mar 13	End Mar 13								
	Transition arrangements for generic service providers implemented		Beg Mar 13	End Mar 13								
	Indigenous Service Delivery		Beg Sep 12	End May 13								
	Tripartite agreement coverage for NDIS agreed		Beg Sep 12	End Oct 12								
	Cohort identified		Beg Sep 12	Mid Sep 12								
	Gap analysis completed		End Oct 12	End Nov 12								
	Service delivery model for APY Lands agreed		Beg Dec 12	End Jan 13								
	Service delivery model for rural and Metro agreed		Beg Dec 12	End Feb 13								
	Engagement and Communications		End Aug 12	End Jun 13								
ICT	Detailed Engagement and Communications plan for providers, government and clients		Mid Sep 12	End Oct 12								
	Implement Phase 1 meetings		End Sep 12	End Nov 12								
	Implement Phase 2 meetings		Mid Dec 12	End Mar 13								
	Implement Phase 3 meetings		Beg Apr 13	End Jun 13								
	Official opening of sites (Ministerial &/or senior Departmental attendance) with media		Beg Jul 13	End Jul 13								
	Sector Development		Mid Aug 12	Mid Jun 13								
	Growth and change needs discussed with universities/professional bodies/volunteers		End Sep 12	Mid Apr 13								
	Scope of sector development by year/function/location defined		End Sep 12	End Oct 12								
	Strategies to build volunteer capabilities identified		End Apr 13	Beg Jun 13								
	Plan to address capabilities gaps (within scope of NDIS role/responsibilities) developed		Beg Jun 13	End Jun 13								
Go	Strategies for growth and diversity agreed based on capability analysis		Mid Aug 12	End Sep 13								
	Contingency strategies developed		Beg Feb 13	End Mar 13								
19	Performance measures agreed	NDIS Policy Design	Mid Oct 12	End Nov 12								
20	Site rehearsals undertaken	Site/Agency Readiness	Mid May 13	End May 13								
Contingency plan tested and arrangements revised		Mid May 13	End May 13									
21	Assessment on readiness to go-live	NDIS Policy Design	Mid Apr 13	End May 13								
22	ICT solution launch capability is available	IT Build	Mid Aug 12	Mid May 13								
• Functional specifications		Mid Aug 12	Mid Oct 12									
• Build		Beg Sep 12	End Mar 13									
• Data input		Beg Mar 13	End Mar 13									
• Business validation		Beg Apr 13	End Apr 13									
23	Go live	NDIS Policy Design	Beg Jun 13	Mid Jun 13								

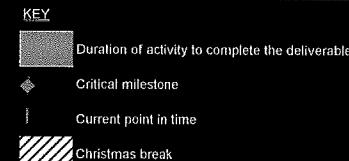
National Disability Insurance Scheme Document Name: Plan-on-a-Page: South Australia										
#	Deliverable	Stream	Start	Finish	Mar-13	Apr-13	May-13	Jun-13	Due	Deliverable
Governance & Funding	1 Multilateral agreement in place	Legislation & Governance	Beg Aug 12	Beg Jan 13						Agreements with Commonwealth and States/Territories on funding & governance for NDIS
	Agency role confirmed		Beg Aug 12	Beg Oct 12					07-Oct-12	Role of Agency understood in SA
	2 Bilateral agreement in place		Beg Aug 12	End Dec 12						Bilateral agreements in place between the Commonwealth and States hosting launch sites
	Implementation Steering Committee established		Beg Aug 12	Beg Sep 12	◆	◆	◆	◆	07-Sep-12	Steering Committee meets monthly (1st Monday of month)
	CEOs (DCSI / NDIS-LTA) meeting - operational implementation issues		End Sep 12	End Jun 13						CEOs meet if required on a monthly basis to resolve project management issues
	Implementation Project Working Party established		Mid Aug 12	End Aug 12	◆	◆	◆	◆	17-Aug-12	Project Working Party meets monthly, and as required to review status and risks
	Project Charter & Project Plan agreed		Mid Sep 12	Beg Oct 12					07-Oct-12	Project Charter and Project Plan finalised
	Change Management Plan established		Mid Oct 12	End Oct 12					29-Oct-12	Change Management Strategy and Plan in place
	Risk Management Plan established		Mid Sep 12	Beg Oct 12					07-Oct-12	Risk Management Plan in place
	Regular reporting of status and risks implemented		Mid Sep 12	Beg Oct 12					07-Oct-12	Regular Project Status Reports published
	3 Detail of Commonwealth / State funding shares finalised for launch	Funding	Beg Aug 12	End Oct 12						Set out each site's budget and the Commonwealth budget for each launch site
	4 Detail of preferred management of scheme funds, demand management, and financial risk management developed		Beg Jul 12	End Jun 13					07-Oct-12	Covers: a) options for funds pooling, operational management of funds and accountabilities, b) how reasonable and necessary should be defined, how much demand will change over time and how this will
	Loading of cost of services for rural/remote agreed		Beg Jul 12	Beg Oct 12					28-Sep-12	Agreement reached on loading for rural and remote service delivery
	Value of services agreed		Beg Jul 12	End Sep 12					30-Nov-12	Agreement reached on value of current services
	Funding arrangements for launch agreed		Beg Jul 12	End Nov 12					21-Dec-12	National Accounts established for funding pool
	Funding pool account established		Beg Oct 12	End Dec 12					28-Jun-12	New funds transferred to Agency from Commonwealth
	Commonwealth new funds transferred to Agency		Mid Jun 13	End Jun 13					28-Jun-12	Existing programs funds transferred to Agency from Commonwealth
	Commonwealth existing funds transferred to Agency		Mid Jun 13	End Jun 13					28-Jun-12	New funds transferred to Agency from SA
	SA new funds transferred to Agency		Mid Jun 13	End Jun 13					12-Oct-12	Agreement reached on funds for cohort in year 1 to transfer to Agency
	SA existing funds for cohort agreed		Mid Sep 12	End Dec 12					12-Oct-12	Agreement reached on value of in-kind contribution for year 1
	Recognition of in-kind contribution funds for year 1 agreed		Mid Sep 12	Mid Oct 12					21-Dec-12	Agreement on transition for value of in-kind contribution for subsequent years
	Transition of in-kind contribution funds for subsequent years agreed		Mid Sep 12	End Dec 12						Introduction and passage of the Bill through Federal Parliament, for Act to be passed and become law
Legislation	5 Commonwealth Legislation introduced	Legislation & Governance	End Oct 12	Mid Nov 12					14-Dec-12	State legislative change requirements identified
	Decision on state legislation requirements		Beg Nov 12	Mid Dec 12						Act in place
	6 Act passed		End Nov 12	End May 13				◆	30-Jun-13	Applicable State legislation passed
	State legislation passed	Legislation & Governance	End Nov 12	End Jun 13						State legislative impacts identified and assessed
	Monitor impacts of other legislative requirements (State/Commonwealth) on implementation		Mid Mar 13	End Jun 13					12-Apr-13	Performance Monitoring and Reporting System in place
	7 High level design complete on eligibility/reasonable and necessary		All	Mid May 12	End Jul 12					
	8 High level design - Phase 2 - adequate for launch, noting ongoing policy refinement for full scheme		All	Beg Jul 12	End Apr 13				26-Oct-12	National priorities for Sector & Workforce development agreed. Strategy developed.
	Alignment of performance to NDS/NDA measures agreed			Mid Jan 13	Mid Apr 13	◆			26-Oct-12	Applicability of portability policy understood
	9 ICT solution detailed design is agreed	IT Build	IT Build	Mid Jun 12	End Sep 12				26-Oct-12	Applicability of eligibility criteria for children with mental health understood
	10 Agency processes based on design decisions finalised		Agency Readiness	Beg Jul 12	End Oct 12				26-Oct-12	Application of Indigenous service delivery principles understood and agreed
	Sector and Workforce Strategy - priorities determined			Mid Sep 12	End Oct 12				26-Oct-12	Common (local) assessment tools to be used catalogued and understood
	Portability policy confirmed			Mid Aug 12	End Oct 12				26-Oct-12	Local Quality Standards & Safeguards applying and mapped to national framework
	Mental health eligibility confirmed			Mid Sep 12	End Oct 12				26-Oct-12	Business model developed for managing aids and equipment
	Indigenous service delivery principles			Mid Sep 12	End Oct 12				26-Oct-12	National procurement framework agreed
	Assessment tools confirmed			Mid Aug 12	End Oct 12					Engagement and communications with the sector and PwD, their families and carers, and government
	Risk and assurance framework for safeguards			Mid Sep 12	End Oct 12					Engagement of sector in testing of Agency tools, systems & processes. Rpt Nov 12
	Business model for aids and equipment developed			Beg Sep 12	End Oct 12					
	Procurement framework for service providers agreed			Beg Sep 12	End Oct 12					
Engage & Communicate	11 Community and Sector engagement strategy agreed	Launch and Negotiation	End Aug 12	End Jun 13						
	12 Co-design of op. procs. & guidelines for client pathway completed		Launch and Negotiation	Mid Sep 12	Mid Nov 12					

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#	Deliverable	Stream	Start	Finish	Mar-13	Apr-13	May-13	Jun-13	Due	Deliverable
Agency Readiness	13 Launch Transition Agency Chief Executive in post	Agency Readiness	Mid Jun12	End Jun 12						
	14 Agency Board appointed	Agency Readiness	Beg May 13	End Jul 13						Agency Board appointed
	15 Agency Senior Leadership team In post	Agency Readiness	Beg Jul 12	End Aug 12						Agency Senior Leadership team in place
	16 Financial Management System	Agency Readiness	Late Aug 12	End Apr 13					16-Nov-12	Actuarial modelling requirements finalised
	• Prudential Regulation requirements finalised		Beg Sep 12	Mid Nov 12					16-Nov-12	Operational Risk Assessment completed
	• Operational Risk Plan completed		Beg Sep 12	Mid Nov 12					26-Apr-13	Tools for insurance models and estimates in place. Training completed.
	• Financial Modelling and Individual Cost Estimator (Specs Oct12/Delivered Apr13)		End Oct 12	End Apr 13						Agency Operating Model in place
	17 Agency operating model	Agency Readiness	Beg Aug 12	End Apr 13						Corporate functions and service arrangements operating
	• corporate functions operating		Beg Sep 12	End Dec 12						Gateway products defined. Suite of assessment tools available. Access & navigation pathway defined
	• business processes mapped to design		Beg Sep 12	End Oct 12						Sector and Workforce development strategy operating
Critical Timeline	• sector and workforce strategy operating (PDF & sector development)		End Jul 12	End Jun 13						
	Sector capacity and capability development priorities agreed		Beg Aug 12	End Sep 12						Good practice service delivery principles tailored to each site adopted
	National strategy and plan to address priorities developed		Beg Sep 12	Mid Nov 12						Rules/guidelines for contracting with service providers and making payments
	National sector development programme guidelines developed and approved		Mid Nov 12	End Jan 13						Agency Brand ready to roll out from October 2012
	• Indigenous service principles operating		Beg Sep 12	End Nov 12						
	• procurement framework with service providers operating		Beg Sep 12	End Nov 12						
	• Scheme branding applied		Beg Oct 12	End Jun 13						
	Critical Timeline				4 11 18 25	1 8 16 22 29	6 13 20 27	3 10 17 24		Critical Timeline
	18 Location based launch site readiness preparations	Site Readiness	Beg Aug 12	Mid May 13					17-May-13	Standardised start up packs, tailored for the Launch sites, delivered
	Understanding the Cohort		Beg Sep 12	End Nov 12					28-Sep-12	SA client data provided
Local Implementation	Current client data from SA		Beg Sep 12	End Sep 12					28-Sep-12	Clients (in cohort) receiving Commonwealth funded assistance identified
	Resolution of Commonwealth clients - Identification of clients in Commonwealth funded programmes relevant to NDIS		End Aug 12	End Sep 12					12-Oct-12	Potential new client numbers identified
	Potential new clients agreed		Beg Oct 12	Mid Oct 12					16-Nov-12	Means to stream and flow SA clients into the Scheme from 1 July 2013 agreed
	Prioritisation criteria for clients transitioning into NDIS agreed		End Sep 12	Mid Nov 12					26-Oct-12	Agency location arrangements decided
	Physical sites operating		Beg Oct 12	End Apr 13					29-Mar-13	Agency site fitted-out
	Agree where Agency will be physically located for year 1		Mid Sep 12	End Oct 12					17-May-13	Business continuity plan tested and operational
	Site fit out completed (including branding, signage, furniture/technology)		End Aug 12	End Mar 13					26-Oct-12	Regional leadership team on board
	Test business continuity (BCP) for all sites (eg – disabled access and emergency evacuation procedures).		Beg Apr 13	Mid May 13					12-Apr-13	Local Area Coordinators and Assessors on board
	Agency site recruitment		Beg Sep 12	Mid May 13					26-Apr-13	Rehearsal Strategy for process and product testing developed
	Regional leadership teams appointed (Band1, 2x EL2,)		Mid Oct 12	End Oct 12						
Local Implementation of policy design	LACs and Assessors recruited		End Oct 12	Mid Apr 13					26-Oct-12	Agreed Client Pathway for SA understood
	Site based rehearsal / testing strategy for all relevant processes/products		Mid Apr 13	End Apr 13					28-Apr-13	Local Area Coordinator arrangements for SA established
	Site level refinement of products complete.		Mid Apr 13	Beg May 13					07-Jun-13	SA (DCSI) ready for launch
	Adjustments to Client Pathway		Beg Oct 12	End Jun 13						
	Explain Agency role to Service Providers		Beg Oct 12	End Oct 12					30-Nov-12	Referral intake arrangements agreed
	Agency arrangements established for LACs		End Feb 13	End Apr 13					14-Dec-12	Impact of decision on National 'Common' Assessment Tools understood
	Local implementation of policy design		Beg Sep 12	End Jun 13					29-Mar-13	SA Quality Standards & Safeguards applied to National Safeguards Framework
	DCSI readiness achieved		Beg Sep 12	Beg Jun 13					07-Dec-12	Approach for management of aids and equipment in SA agreed
	Current administrative processes mapped		Beg Sep 12	End Mar 13						
	Revised referral arrangements for intake designed		Beg Nov 12	End Nov 12						
Aids and Equipment	Assess Impact of national assessment tools decisions		End Nov 12	Mid Dec 12						
	Application of SA QS & S to Scheme Safeguards Framework agreed		Beg Dec 12	End Mar 13						
	Aids and equipment management approach agreed		End Nov 12	Beg Dec 12						